Appendix 3

Hastings and St Leonards Foreshore Charitable Trust

Indicative Forward Plan	2016-17 Outturn	2017-18 Budget	2017-18 Estimate	2018-19 Budget Estimate	2019-20 Budget Estimate	2020-21 Budget Estimate	2021-22 Budget Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Incoming Resources							
Investment Income	(5)	(6)	(3)	(5)	(9)	(10)	(11)
Incoming resources	(1,313)	(1,329)	(1,401)	(1,395)	(1,395)	(1,395)	(1,395)
Profit on disposal of fixed assets	(127)						
Total incoming resources	(1,445)	(1,335)	(1,404)	(1,400)	(1,404)	(1,405)	(1,406)
Resources Expended							
Loan repayments	33	47	33	33	33	33	33
Charitable activities (exc capital charges)	820	738	788	780	796	812	828
Maintenance projects and cyclical repairs	93	84	69	90	77	80	77
Governance costs	106	108	108	117	119	121	123
Total Resources Expended	1,052	978	998	1,020	1,025	1,046	1,061
Total Operating Surplus	(393)	(356)	(406)	(380)	(379)	(359)	(345)
Grants	50	50	50	60	60	60	60
Events	20	20	20	30	30	30	30
Projects (Main programme)	216	359	183	306	76	76	70
(Surplus)/Deficit	(107)	72	(153)	16	(213)	(193)	(185)
Usable current assets	1,236	1,305	1,305	1,458	1,442	1,655	1,848
Usable current assets carried forward	1,305	1,233	1,458	1,442	1,655	1,848	2,033
Minimum reserves	690	900	900	900	900	900	900